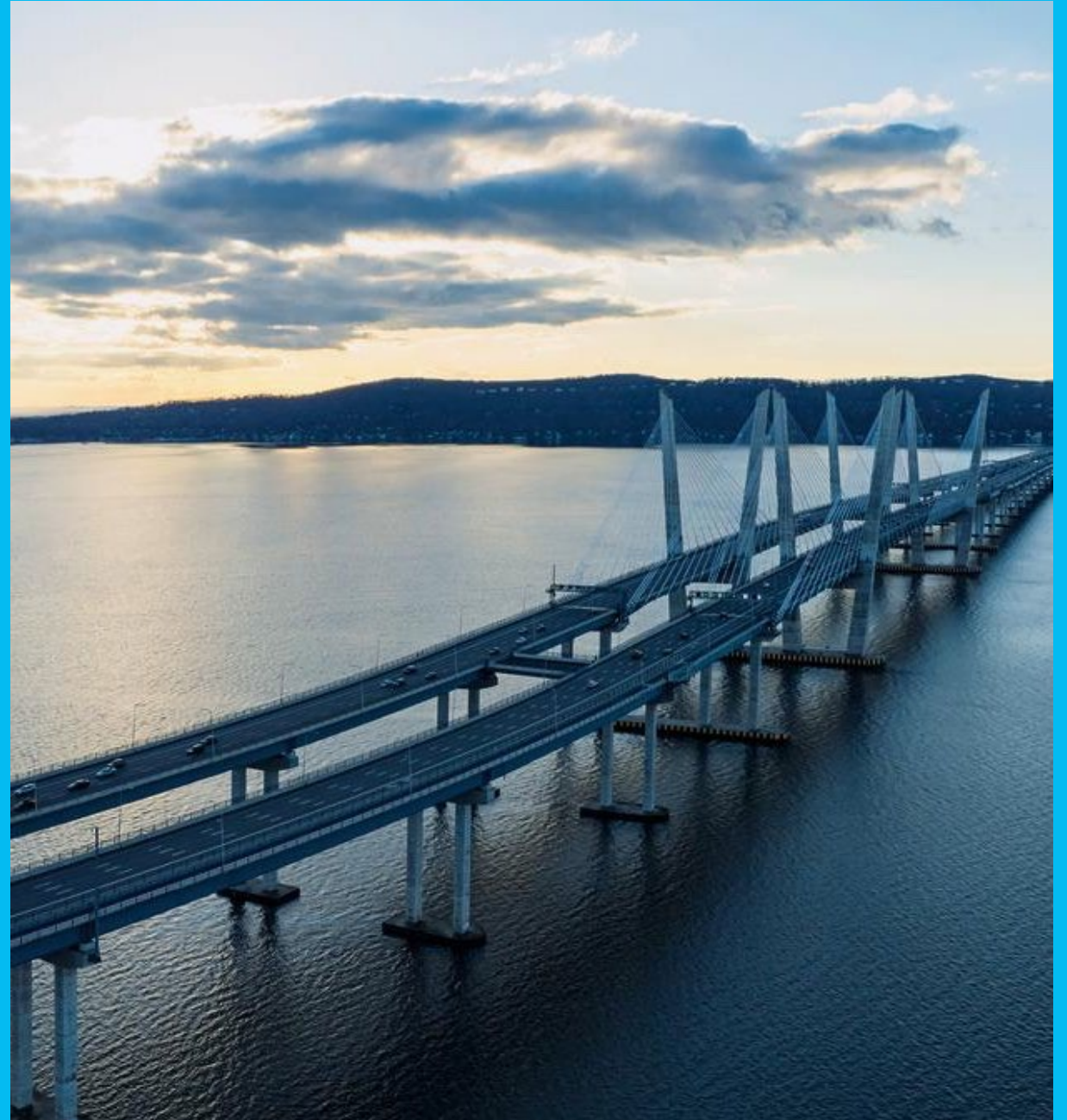




# HOLCIM US OVERVIEW GREEN BAY SILO AND DOCK PROJECT



# WHO WE ARE



# DRIVEN BY OUR PURPOSE

## BUILDING PROGRESS FOR PEOPLE AND THE PLANET

### MAKING CITIES GREENER

from foundation to rooftop with  
low carbon solutions



### EMPOWERING SOCIETY WITH SMARTER INFRASTRUCTURE

from green mobility and renewable  
energy to essential sanitation



### IMPROVING LIVING STANDARDS FOR ALL

with affordable and sustainable  
solutions



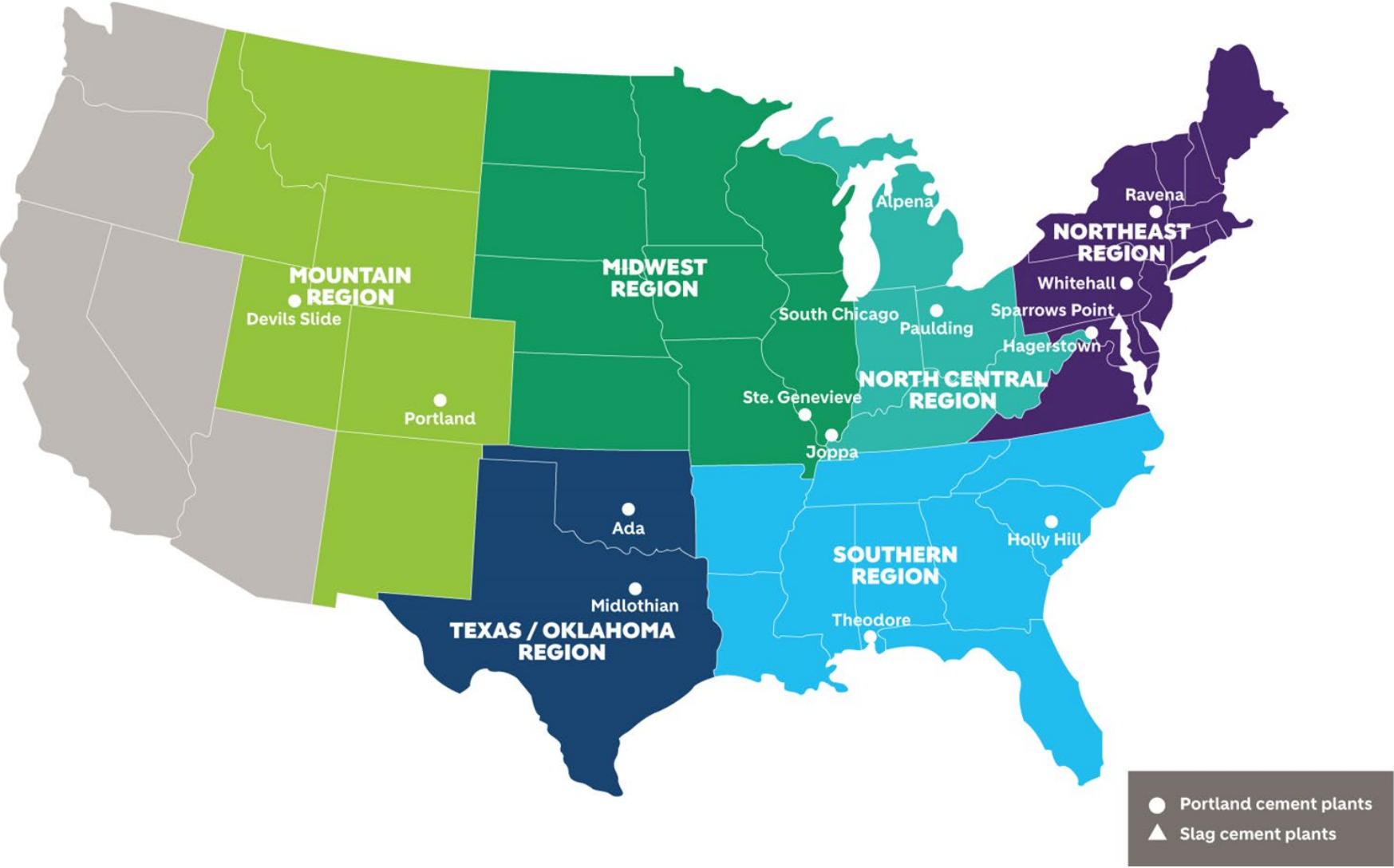
# AT THE FOREFRONT OF GREEN BUILDING SOLUTIONS

 <b>13</b> cement plants	 <b>~250</b> RMX, aggregate, asphalt sites	 <b>+7,000</b> employees	 <b>43</b> states	<b>Leading U.S. Cement producer</b>
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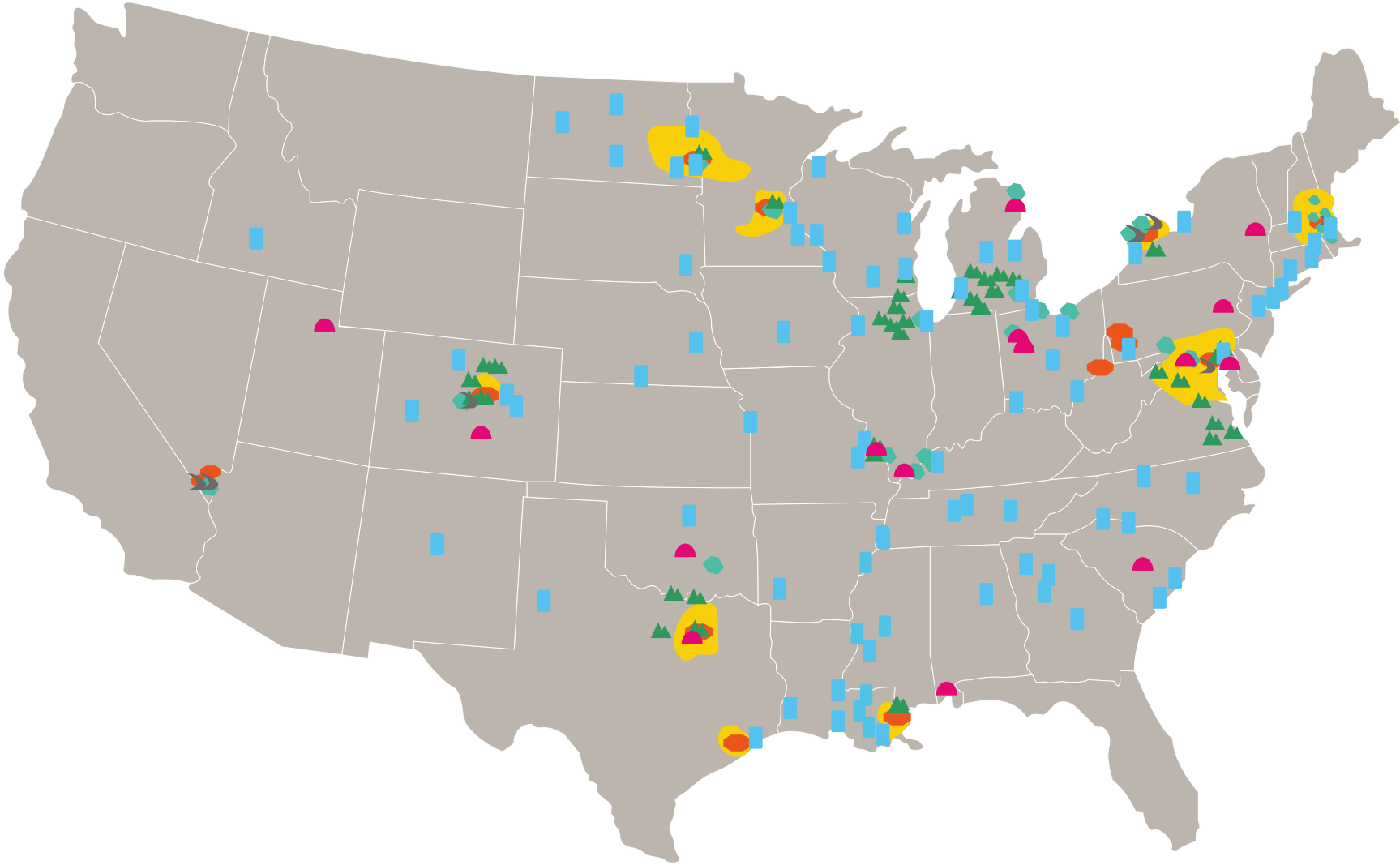
 <b>Net Zero</b> pledge	 <b>SBTi</b> validated 2030 targets	 <b>ESG Rankings</b> from MSCI to Sustainalytics	 <b>Green Solutions</b> 1/3 of our sales	<b>Leading the way in sustainability</b>
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 <b>Circular Economy</b>	 <b>50 million tons</b> materials recycled annually	 <b>Alternative fuels</b> diverting materials from landfills	 <b>Geocycle &amp; Systech</b> reduce and recycle	<b>Innovating to build more with less</b>
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# CEMENT REGIONS



# HOLCIM U.S. LOCATIONS BY PRODUCT



43 STATES S

13 CEMENT PLANTS  
2 SLAG FACILITIES

98 AGGREGATE SITES  
121 READY-MIX SITES  
28 HOT-MIX ASPHALT  
6 REGIONAL ACM OFFICES

# 3 KEY BUSINESS SEGMENTS TRANSFORMING OUR INDUSTRY INTO A GREENER FUTURE





**OUR VISION IS TO BE  
THE GLOBAL LEADER  
IN INNOVATIVE AND  
SUSTAINABLE BUILDING  
SOLUTIONS.**

Toufic Tabbara  
Region Head, North America  
Chief Executive Officer Cement



# GREEN BAY TERMINAL MODERNIZATION \$13.2 MIL

- Built in 1950 at the Port of Green Bay, the terminal connects regional customers to cement sourced from Holcim's Alpena, Michigan plant.
- Holcim's port terminal is located south of the Mason Street bridge
- The supply is delivered to the terminal by the company's fleet of vessels that operate around the Great Lakes region.
- Because shipping cement produces fewer carbon emissions than transporting it by rail or truck, Holcim's extensive maritime supply chain plays a key role in the company's efforts to decarbonize operations.
- 1927 ST Crapo has been an iconic storage facility for the Green Bay Terminal



# GREEN BAY SILO EXPANSION

- Increases on-site storage by more than 33 percent and replaces the ST Crapo
- The new 10,000 metric ton silo will enhance many aspects of operations at the terminal, including improving the efficiency of truck traffic and customer accessibility with 24/7 self-service loading
- The enlarged storage capacity also will expand the availability of Holcim's lower-carbon cement to provide customers options for reducing the carbon footprints of their building projects.



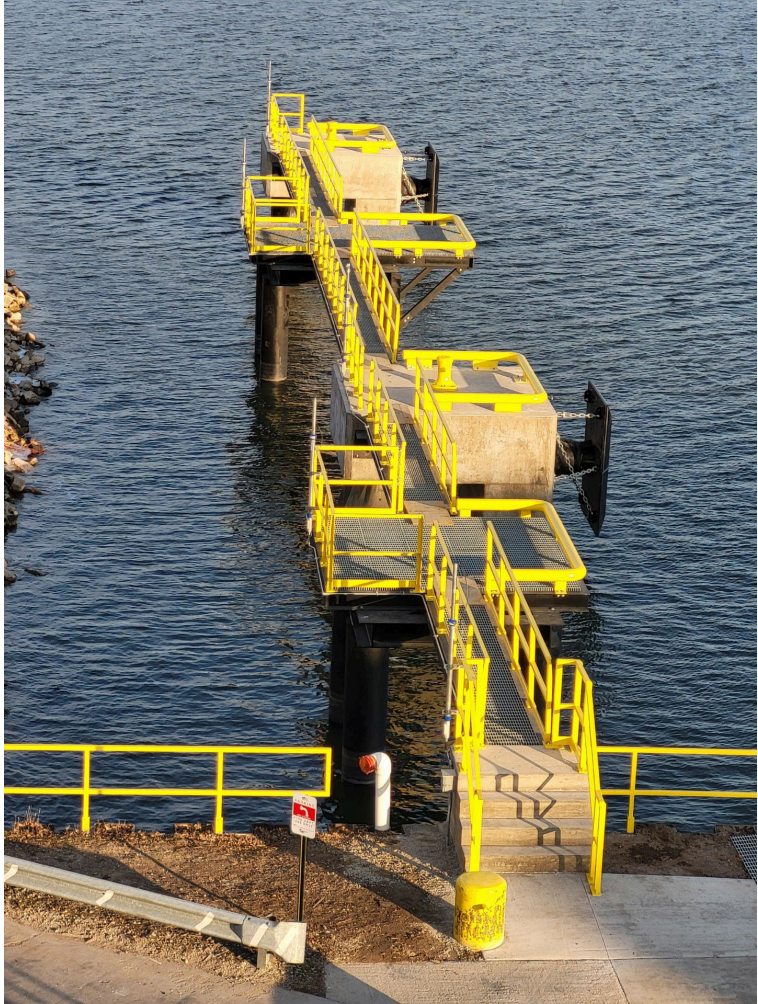
# GREEN BAY PORT UPGRADE

**The \$13.2 million terminal upgrade and expansion benefitted from a \$1.2 million Harbor Assistance Grant in 2022 from the Wisconsin Department of Transportation.**

- Holcim's port terminal is located south of the Mason Street bridge so every cargo delivery likely meant all three downtown Green Bay bridges would be raised, stopping vehicle and pedestrian traffic.
- Before the upgrades, Holcim had to limit how much powdered cement it could load onto a ship bound for Green Bay so the vessel did not sink too low into the water and risk getting stuck in the riverbed.
- Dredging will allow the facility to accommodate fully loaded tug barges with a couple thousand more metric tons of product per trip.
- Improves efficiency and reduces emissions from additional vessel trips.
- Gangway installation and replacement of mooring bollards, promote the safety of crews as well as well as protection of vessels and other equipment.



# GREEN BAY PORT UPGRADE



# PARTNERSHIPS AND INDUSTRY AFFILIATIONS

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**CARBON CAPTURE  
COALITION**





**WE ARE AN INTEGRATED AND  
SCALABLE ECOSYSTEM OF  
CEMENT AND CONCRETE  
PRODUCTS, KNOWLEDGE,  
SERVICES AND TOOLS - A  
PLATFORM FOR PROGRESS.**

Patrick Cleary  
Senior Vice President, Cement Sales



**HOLCIM**